## Appendix 2

Income

## Ashdown Forest Medium Term Financial Plan

	2024/25	2025/26	2026/27	2027/28
INCOME SUMMARY	£	£	£	£
Licences & Forest Rate	204,484	208,574	212,745	217,000
Unrestricted funding (WDC,T/PCs)	187,777	189,579	191,417	193,292
Car Parking	283,213	283,213	283,213	283,213
Income generation and Donations	18,912	20,643	21,056	21,477
Forest Products incl. Meat and Deer	27,250	27,795	28,351	28,918
Carcasses				
Visitors	16,792	17,128	17,470	17,820
Financial	4,792	4,792	4,792	4,792
CS Recharges	185,574	244,046	246,551	249,089
Other Restricted Funding	63,500	63,500	70,750	70,750
Total Core Income	992,294	1,059,270	1,076,345	1,086,351
Countryside Stewardship Funding from	654,589	654,589	654,589	654,589
Natural England				
Total Countryside Stewardship	654,589	654,589	654,589	654,589

TOTAL INCOME	1,646,883	1,713,859	1,730,934	1,740,940

	2024/25	2025/26	2026/27	2027/28
EXPENDITURE SUMMARY	£	£	£	£
Core Forest Staff Costs	430,231	438,836	447,612	456,565
Operational expenses	216,467	220,796	225,212	229,717
Administration Overheads	104,084	106,166	108,289	110,455
Financial	32,445	33,094	33,756	34,431
Visitors	22,650	23,103	36,767	37,668
Capital purchases -Core	40,805	70,805	70,805	70,805
Governance/charity set up	100	102	104	106
Car Parking	119,303	121,689	124,123	126,605
Expenditure from Ringfenced Funding	24,810	27,639	7,250	7,250
Total Core Expenditure	990,895	1,042,230	1,053,918	1,073,602

Staff Costs (Countryside Stewardship)	398,517	403,825	409,204	414,655
CS Work Programme Project	387,602	224,980	225,736	226,502
Expenditure				
Total CS Expenditure for Funded	786,119	628,805	634,940	641,157
Projects				
TOTAL EXPENDITURE	1,777,014	1,671,035	1,688,858	1,714,758

Core Budget Surplus/(Deficit)	1,399	17,040	22,427	12,749
CS Budget Surplus/(Deficit)	(131,530)	25,784	19,649	13,432
Total Budget Surplus/(Deficit)	(130,131)	42,824	42,076	26,182

Movement in Reserve Balances	Core £	HLS* £	CS £
Reserves at 01/04/2023	263,580	223,304	426,581
Forecast movement 2023/24	12,413	-	(55,610)
Forecast balance 31/3/2024	275,993	223,304	370,971
Forecast movement 2024/25	1,399	-	(131,530)
Forecast balance 31/3/2025	277,392	223,304	239,441

\*The Higher Level Stewardship (HLS) programme ceased in 2016 the balance of funds will be spent in the spirit of the original agreement under the guidance of Natural England.